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### <u>P D P</u>

#### WHAT IS IT?

A PROGRAM FOR SYSTEMATIC DEVELOPMENT OF INDIVIDUALS BY CAREER SERVICES

- PER CAREER SERVICE NEEDS AND EMPLOYEE INTERESTS (COMPATIBLE WITH CAREER SERVICE NEEDS)
- ■PER AGENCY CRITERIA/STANDARDS
- PER FEDERAL GUIDELINES ON EXECUTIVE DEVELOPMENT

A PROGRAM FOR PARTICIPATION IN PERSONNEL DEVELOPMENT BY TOP

MANAGEMENT

# INITIAL THRUST: EXECUTIVE DEVELOPMENT

HINCUMBENTS

PRE-EXECUTIVE CANDIDATES (GS-13-15)

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# MORE SPECIFICALLY: WHY PDP?

FEDERAL GUIDELINES ON ED APPLY AS NATIONAL POLICY

TOP MANAGEMENT ADVOCATES USE OF PDP AS A MANAGEMENT TOOL

TOP MANAGEMENT WANTS TO RESPOND IN A TANGIBLE WAY TO EMPLOYEE CONCERNS ABOUT PD

AS AN AGENCY-WIDE PROGRAM, PDP SHOULD HELP TO:

- ●IDENTIFY EXECUTIVE CANDIDATES; DEVELOP THEM; AND
- CHECK PROGRESS
- ●MAINTAIN PROFESSIONAL QUALITY AND CONTINUITY
- LINK DEVELOPMENT TO EXPECTED TURNOVER
- ANTICIPATE AND MEET CHANGING SKILL REQUIREMENTS
- PROVIDE FOR INDIVIDUALIZED REVIEWS AND PINPOINTING OF PERSONAL DEVELOPMENTAL NEEDS

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# THINGS TO DO IN CAREER SERVICE

- DETERMINE TURNOVERS IN GS-15 AND ABOVE POSITIONS (3 OR MORE YEARS)
- DETERMINE KEY REQUIREMENTS OF SUCH POSITIONS
- IDENTIFY SUFFICIENT NUMBER OF POSSIBLE REPLACEMENTS (2 OR MORE)
  - REVIEW BACKGROUNDS OF EACH CANDIDATE TO PINPOINT INDIVIDUAL GAPS FOR DEVELOPMENT:
    - AGAINST REQUIREMENTS OF EXECUTIVES POSITIONS BEING CONSIDERED FOR
    - AGAINST PERSONAL NEEDS (EXPERIENCE OR AREAS OF POSSIBLE STRENGTHENING)
    - AGAINST POSSIBLE CAREER SERVICE MODEL (PROGRESSIVE EXPERIENCES)

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#### THINGS TO DO IN CAREER SERVICE (CON'T)

- ARRANGE TRAINING NECESSARY TO MEET DEVELOPMENTAL NEEDS OF CANDIDATES
- ARRANGE MOVEMENT OF CAREERISTS AMONG UNITS INSIDE OR OUTSIDE

  CAREER SERVICE TO MEET DEVELOPMENTAL NEEDS OF CANDIDATES
  - EVALUATE KINDS, FREQUENCY, AND GRADE LEVEL OF MOBILITY NEEDED BY CAREER SERVICE
- SCHEDULE PHASES OF PDP WITH A VIEW TO THE REQUIREMENT OF A

  SEMI-ANNUAL REVIEW BY THE CAREER SERVICE HEAD WITH HIS

  DEPUTY DIRECTOR (FIRST ONE IN JULY)
- START PDP FOR OTHER ABLE PROFESSIONALS AS SOON AS POSSIBLE